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State of Tennessee
Department of Correction

Fiscal Year 1985-86

Annual Report

Ned McWherter, Governor
Stephen Norris, Commissioner

April 1987

DEPARTMENT OF CORRECTION
4TH FLOOR, RACHEL JACKSON BUILDING • NASHVILLE, TENNESSEE 37219

March 2, 1987

STEPHEN H. NORRIS
COMMISSIONER

The Honorable Ned McWherter
Governor
State of Tennessee
and
The General Assembly
State of Tennessee

Ladies and Gentlemen:

The following 1985-86 Annual Report covers many significant events and a period of progress for the Tennessee Department of Correction. In July 1985 four of the adult institutions experienced riots. A federal court order restricting intake into the adult system was issued in October 1985. The Extraordinary Legislative Session on Correction was called in November 1985 and passed into law several major pieces of legislation. The adult system reached the population level mandated by the Federal court in Grubbs v. Norris in December 1985. The department contracted with the National Council on Crime and Delinquency to produce a policy simulation model to generate prison population projections.

Implementation of the Comprehensive Correction Plan was begun and the department continued to work closely with the court-appointed evaluators in settling issues in Grubbs.

The department was defendant in the class action suit Charles Doe v. Department of Correction involving the Youth Services Division. The department continued to work with the plaintiffs and their attorneys in resolving the issues. Efforts to implement a Juvenile Plan were also initiated. The accreditation process continued with one institution, Lake County Regional Correctional Facility, achieving accreditation and many other facilities entered the process.

I wish to thank the employees of the Department of Correction for their continued hard work. Progress was made due to them and others outside the department.

I hope this Annual Report provides you with useful information about our activities.

Sincerely,

Stephen H. Norris

SHN:GML:pc

State of Tennessee
Department of Correction

Fiscal Year 1985-86

Annual Report

Prepared by
Planning and Research Section

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Introduction and Overview

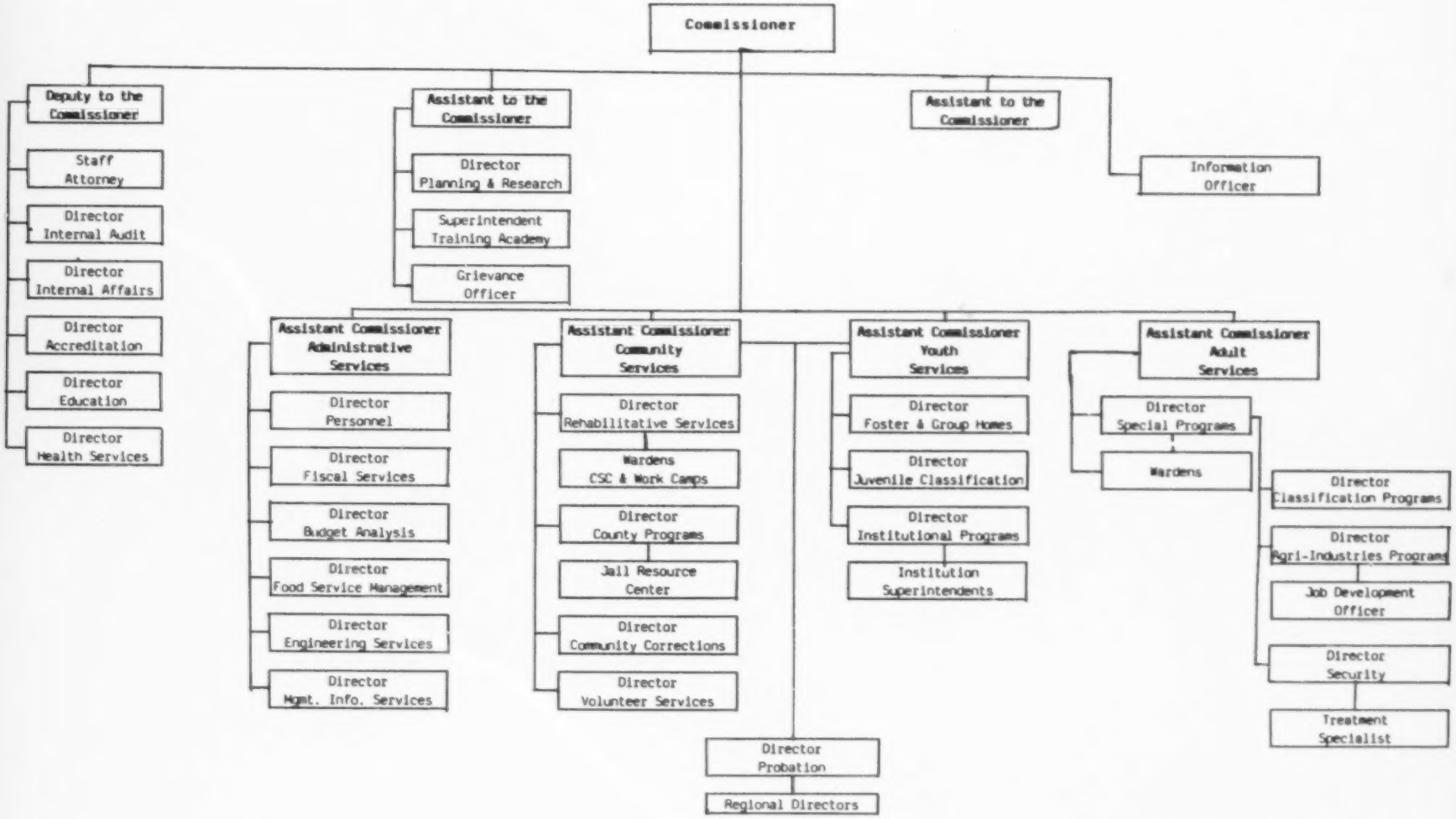
INTRODUCTION AND OVERVIEW

This overview reflects the major changes that have taken place in the Department of Correction. During Fiscal Year 1985-86, the Wayne County Work Camp began operation. The process of implementing a Federal District Court order continued and a new Federal District Court order restricting intake was issued in October, 1985. A special session of the Tennessee General Assembly was called in November, 1985. The session was devoted to Correction. A community corrections program was initiated in conjunction with the counties of the State. The Department also began preliminary work on a policy simulation model for prison population projections.

The Department of Correction was created by Tennessee Code Annotated 4-3-601. It operates three adult classification centers, six adult male correctional facilities, one prison for women, three community service centers for adult males and females on work release, two work camps, one facility for mentally disturbed and behavior management of adult offenders, four facilities for juveniles, twelve juvenile group homes, nine regional probation offices and eleven district offices.

The Department is organized as of December 1, 1986 into a Commissioner's office, Deputy to the Commissioner's office, two Assistants to the Commissioner and four administrative divisions. The Deputy to the Commissioner's office includes staff attorneys, health services, internal

affairs, accreditation, education, and internal audit. The Assistants to the Commissioner's office includes the Planning and Research Section, the Tennessee Correction Academy and Employee Grievances. The Division of Adult Services is responsible for the operation of all adult medium and maximum security institutions for men and women, classification programs and prison industries and farm programs. The Division of Community Services operates the community service centers, work camps, probation, county reimbursement for housing state prisoner program, community based corrections programs and volunteer services. The Division of Youth Services is responsible for all juvenile institutions, foster and group homes and juvenile classification. A Division of Administrative Services provides fiscal services, personnel services and engineering services as well as managing all record operations of the department.



Stephen H Norris 6/9/86

Stephen H. Norris, Commissioner Date

Highlights

ACCREDITATION

Progress was made in the accreditation process during Fiscal Year (FY) 1985-86. Lake County Regional Correctional Facility was accredited. The Tennessee General Assembly passed a bill during the Special Session on Correction mandating that all juvenile correctional facilities either be accredited or be in the process by July 1, 1988. Twelve new programs entered the accreditation process at different times during the fiscal year. These included Knoxville, Nashville, and Chattanooga Community Centers, Tennessee Prison for Women, Deberry Correctional Institute, Wilder Youth Development Center, Divisions of Adult and Juvenile Probation, Memphis Group Home for Girls, Oak Ridge Group Home for Girls, Inman Group Home for Girls, and Nashville Group Home for Boys. The accreditation process usually takes 14 - 18 months.

The accreditation program also gained new staff members. Two assistant directors were hired. The legislature approved full time Administrative Assistant II positions for all the adult institutions and Chattanooga and Knoxville Community Service Centers. The staff in the positions will serve as Accreditation managers for their institutions. The legislature also authorized that all future construction projects undertaken by the Department of Correction must be built in accordance with accreditation standards.

ADULT SERVICES

The emphasis in Adult Services during the year was the implementation of recommendations made by the court appointed evaluators.

A modified version of the National Institute on Corrections (NIC) classification system was implemented during the year (see classification below). The most salient aspect was the addition of two custody levels. By using "minimum restricted" and "close" custody categories, the department is able to provide a more appropriate level of supervision for inmates.

Training which focused on basic security issues and taught by nationally recognized security specialists was conducted regionally for mid-level institution personnel. The training was conducted in conjunction with the training academy.

A new plan for the operation of death row was developed and implemented. Education, work, recreation and visitation were all provided by this plan.

A review of all inmate jobs was begun. This review included an evaluation of the number of jobs available, skill level required to perform the function, the appropriate pay scale, scheduled hours, and the basic qualifications.

AGRI-INDUSTRIES

During FY 1985-86, approximately 1400 inmates were working on various farms and in industry plants. This was an increase of about 500 from the previous year.

Decentralization of agri-industries ended and plans were made to centralize production scheduling, quality control, engineering, and finance. The wardens had control over security, safety, and the day-to-day operation of the work site. The wardens had input into areas that were handled by central office. Agri-industries has set a goal to be self-sustaining within five years.

Production increased during FY 1985-86, by $193,700, but this increase was directed toward filling back orders due to a fire at the finished goods warehouse at Tennessee State Penitentiary. Farm production was constant.

Three new appointments were made to the Agri-Industries Board during FY 1985-86.

CLASSIFICATION

The Classification Programs section began regulating admissions to the department from all counties in order to comply with a federal court order to reduce overcrowding.

The reclassification process was revised to include needs assessment and the alteration of the scale of Custody Assessment form to comply with consultant's recommendations.

Custody definitions were developed so inmates would be classified to custody levels instead of security levels.

Two new policies were developed and implemented. These included a new minimum custody placement policy that established standard criteria and procedures for classifying an inmate to minimum custody and an override policy to

establish specific criteria and procedures for overriding the custody level of an inmate.

Correctional coordinator positions for each adult institution and community service center were created. The staff in these positions will be responsible for that institution's classification function and will act as a liason between the institution and the central office classification director.

COMMUNITY CORRECTIONS

During the special legislative session of the General Assembly, the Community Corrections Act of 1985 was enacted. The legislation established an alternative sentencing program to be administered by local agencies focusing on community service work, victim restitution, and close supervision treatment of non-violent offenders who would otherwise be incarcerated. Regulations, rules, policies and procedures were developed by a consulting firm. An extensive public education plan was developed and numerous media appearances, speeches, presentations, and public hearings were held. Departmental staff also made visits to judges, district attorneys, and other county officials.

A director for the program was hired and eight positions were authorized to evaluate grant applications and monitor compliance. Four of these positions had been filled by the end of the fiscal year. After a thorough review of the proposals received, $1,928,000 was awarded to two counties and

two agencies for the purpose of establishing community corrections programs in 25 counties covering 9 judicial districts. It was anticipated that more funds would be awarded in August, 1986.

COUNTY PROGRAMS

Of 4,325 felons sentenced to the Department of Correction, 3,226 (73.6%) were admitted to the state system. The remaining 26.4% were housed in local jails. All but two of the 95 counties had previously entered into contracts under the County Incentive Program and were able to receive per diem payments. Over $15,000,000 was paid to counties under this program during FY 1985-86.

Payments on five grants for the construction/renovation of county jails were made. Two projects in Shelby and Putnam Counties were completed.

The special legislative session funded a Jail Resource Center to provide technical assistance in the areas of jail management, operations, and the planning of new facilities. A library of resource materials will be established and primary research undertaken concerning condition of Tennessee jails and the nature of their inmates. This center should be operational by mid 1987.

EDUCATION

The Department continued to focus on expanding and improving academic and vocational programs. The Tennessee

Department of Education school approval was obtained for all adult time building institutions. A pre-release workbook was compiled by the educational division staff. Computer assisted instruction was expanded to include Tennessee State Prison, Middle Tennessee Reception Center, Fort Pillow, Wilder Youth Development Center, Taft Youth Center, Lake County Regional Correctional Facility, and Deberry Correctional Institute. The Tennessee Career Ladder program was implemented. An educational newsletter was initiated to enhance communication between educational staff members.

Funds from Jobs Training Partnership Act (JTPA), Department of Education (DOE), Chapter I, Chapter II, Title I, and Carl Perkins/JTPA, and special education funds were utilized by the department. Uses included the establishment of a non-traditional vocational building maintenance program at the Tennessee Prison for Women, and an employability skills program at Knoxville Community Services Center. Chapter I funds helped to provide teachers, teacher assistants and materials to serve the remedial education needs of students with average ability who are functioning below grade level. Funds were also used to purchase Apple Computers and to provide teacher training in math and science. Special education funds provided special education teachers, a teacher assistant and Apple computers. A building and apartment maintenance program was funded at Spencer Youth Center.

The schools in the Juvenile Division also maintained regular and remedial programs and provided educational services in both academic and vocational subjects.

HEALTH SERVICES

An evaluation of Pharmacy services resulted in recommendations for improving operational efficiency and effectiveness. The Health Services Forms Manual was updated and revised. A meeting of departmental mental health professionals was conducted. Health services in the juvenile institutions were reviewed favorably by an external consultant. A comprehensive policy for health care in Community Service Centers and Work Camps was issued and the development of a corresponding policy for Group Homes was begun. Health services committees including Quality Assurance, Staff Development, Emergency Care, Protocols, Pharmacy and Therapeutics and Infection Control were revitalized.

INTERNAL AFFAIRS

During the fiscal year, the Internal Affairs Division was assigned a total of 38 investigative matters. This represented a caseload increase of 10 over FY 1985. Of this total, 30 investigations were conducted at adult institutions, five at community service centers, and one each at a juvenile institution, work camp, and a juvenile probation office. Eight of the investigations were inmate related, 19 were staff related and 11 were staff/inmate related.

The principal types of investigative matters that were addressed during the year are identified as follows:

Adult Institutions

1. Employee Misconduct
2. Escapes
3. Drugs

Community Service Centers

1. Employee Misconduct
2. Escapes
3. Inmate Assault

Other investigations involved drugs, larceny of state property, and employee fraud.

During the fiscal year, the Internal Affairs Central Office was staffed with a director, a secretary and two investigators.

A total of 25 institutional personnel were identified as having Internal Affairs assignments and they, together with the Central Office staff, attended a 40 hour in-service training session at the Correction Academy in Tullahoma during the April 1986.

During the fiscal year, a total of 11 staff attended investigative training classes at the Tennessee Law Enforcement Training Academy. The classes were in the following areas: arson, homicide, narcotics and dangerous drugs investigations as well as specialized criminal investigator training.

The central office staff has started an Internal Affairs library. The library contains correctional and investigative literature, as well as other material that contains information relevant to internal affairs work.

MANAGEMENT INFORMATION SYSTEMS

Management Information Systems (MIS) acquired six new positions during the fiscal year. A probation fee collection system was installed at one probation office on a pilot basis. The central office automation system went out for bid and will be installed in late 1986 or early 1987. The Four-Phase Computer used at Tennessee State Penitentiary was upgraded. Facsimile equipment was ordered for two adult institutions and one juvenile institution. Due to legislation passed by the General Assembly, major changes were required in the computer system including automatic sentence calculation. MIS also acquired responsibility for computation and certification of felony offenders in county facilities. Training of county staff was conducted in the spring of 1986.

ADULT PROBATION

A monthly average of 13,623 offenders were supervised by the Division of Probation. Funds collected by the division included: $233,199 for the supervision fund, $1,008,744 for the criminal injuries compensation fund; and $130,741 was collected in pre-trial diversion fees. A pilot project was implemented for computerization of supervision and criminal

injuries fee collection records. Probation officers prepared 5,992 presentence investigation reports for the Tennessee criminal and circuit courts and 2,989 Interstate Compact investigations. The division also completed a project to develop a probation classification and case-load management system which enables probation officers to identify the risk and needs levels of offenders under supervision. Presentence investigations increased from 10% to approximately 70% for offenders sentenced to the Department of Correction. This provided classification information to the adult reception centers. Over 106,000 hours of public service work was contributed as a result of 1,330 probationers being placed in community service work.

At a minimum wage, this represents over $355,000 in savings to local municipalities and non-profit organizations. Funding was obtained for an intensive supervision program to more effectively supervise high risk offenders, to develop sentencing alternatives for the courts, and to help reduce overcrowding in adult institutions.

JUVENILE PROBATION

The Division of Juvenile Probation supervised a monthly average of 3,379 students on probation, aftercare, and Interstate Compact. The Juvenile Probation officers prepared 4,139 reports including social histories, predispositions, and Interstate Compact agreements for the juvenile courts and the Department's juvenile institutions. An intensive supervision program to divert an average daily census of 50 from the

juvenile institutions was implemented. The juvenile probation officers made 35,538 home visits, conducted 48,528 parental interviews, and had 49,231 interviews with children.

REHABILATATIVE SERVICES

During FY 1985-86 the accreditation process continued at the Chattanooga and Knoxville Community Services Centers and was begun at the Nashville Community Services Center. Academic programs were developed at all three centers and medical programs were established at Chattanooga and Knoxville.

Wayne County Work Camp opened and work continued on the Carter County Work Camp. A strong emphasis was placed on the development of community restitution programs with local government agencies and non-profit organizations using inmate labor.

VOLUNTEER SERVICES

There were approximately 1,550 volunteers who together gave more than 150,000 hours of service to the Department last year. These volunteers worked in every institution and region of the state and performed jobs ranging from pen pals to host families. Volunteers also performed presentence investigations and social histories, conducted worship services and took offenders to their own churches, and visited adult and juvenile institutions. Volunteers assisted the department in almost every area to help the department get its job done.

Volunteer advisory boards are working with all regions and all but six institutions to assist in the administration of the volunteer program and to provide the institutions and regions with a link to the community. An outstanding activity of the state volunteer advisory board was a forum conducted on issues in correction held just prior to the Special Session of the Legislature.

YOUTH SERVICES

During fiscal year 1985-86, the Youth Services Plan to provide better services to youth was developed and approved by the special session of the legislature. The plan calls for the regionalization of Spencer Youth Center (middle Tennessee), Wilder Youth Development Center (west Tennessee), and an institution to be constructed and operated by private industry to serve youth in East Tennessee. Under the plan, Taft Youth Center will remain the division's institution for youth in need of treatment in the most secure environment and Tennessee Youth Center and will provide vocational/educational programming.

The Shelby County contract was increased from 50 beds to 175 beds which resulted in a decrease in the number of Shelby County students in the care of the Department of Correction. An evaluation of the delivery of health services at youth centers was conducted by independent experts. Wilder Youth Development Center entered the accreditation process, and Taft Youth Center began preparation for filing for accreditation.

Wilder. A vocational exploratory program and building and apartment maintenance program were implemented at Spencer.

In the Foster and Group Home division, four group homes formally entered the accreditation process. An accreditation manager was hired to oversee the process. Contracts were established with the Memphis House-Youth Program and Detoxification and Rehabilitation Institute to provide residential alcohol and drug abuse services for youth. Implementation was began of the Therapeutic Foster Care Program and a director and four counselors will be recruiting twenty foster families to provide placements for hard-to-place clients.

A Correctional Program Manager and Grants Analyst to develop the County Contract Program were hired. This program will allow counties to be awarded grants to establish residential and non-residential programs designed to divert youths from placement in correctional facilities. The rate of reimbursement to foster parents was increased and a new system for determining rate of payment to contract agencies was established. All regions now have a counselor who administers the foster care program.

JULY, 1985 RIOTS

Four of the Adult Division's institutions experienced major disturbances on July 1, 1985. Inmates at Turney Center, Southeastern Tennessee State Regional Correctional Facility, Morgan County Regional Correctional Facility and Tennessee State Penitentiary rebelled against authority by starting fires and destroying property ostensibly because of legislation mandating that inmates wear distinctive uniforms.

These riots were brought under control by departmental staff. There were no loss of lives or escapes during the riots. Several inmates were injured, and the institutions sustained millions of dollars of damage to equipment and physical plant.

SPECIAL SESSION

The Tennessee General Assembly was called into special session by Governor Lamar Alexander in November, 1985. The session was devoted to correction. The legislation passed included the Tennessee Sentencing Commission Act of 1986, Tennessee Comprehensive Correction Improvement Act of 1985, Tennessee Community Corrections Act of 1985 and the appropriations legislation of 1986. The Tennessee Sentencing Commission Act called for a commission to be created to classify criminal offenses, formulate sentencing guidelines and revise the Penal Code.

The Comprehensive Correction Improvement Act of 1985 provided for behavior and program credits to be earned by inmates, creation of an overcrowding emergency safety valve mechanism that would reduce release eligibility dates, contract sentencing, creation of the Select Oversight Committee on Corrections to monitor Departmental actions, and provided for construction of two new facilities.

The Tennesee Community Corrections Act established policy for punishment in the community of non-violent felony offenders.

SUMMARY OF GRUBBS LITIGATION (1985-86)

In April 1985 the State of Tennessee moved for temporary relief from the court's population reduction order of October 1983. That 1983 order established population capacities for the different prisons affected by the lawsuit and an implementation schedule for reducing population to reach these levels. Although the State did not seek to change the goals of the order, it conceded that the State would be unable to continue to meet these goals in the near future because of: (1) dramatic increases in the numbers of prisoners received by the prison system; (2) restrictions on the use of the department's classification system by the Grubbs litigation; and (3) delays in the court-ordered evaluation process. The State sought temporary relief from the 1983 Court order to enable the State to formulate a plan sufficient to achieve the goals established by that order.

In its request, the State noted that it had made substantial improvements in curing the deficiencies found to exist by the Court in its original 1982 order. More specifically, the State had substantially reduced double-celling at TSP and closed Guild 17, had renovated the few cells in the system which were found to have no access to hot water, had successfully renovated two housing units found to be unfit, had corrected the food handling problems at institutions found to be deficient in this area, had established acceptable plans for delivery of medical

services, and had eliminated a policy anomaly at one institution of confining certain inmates for over one week without exercise. The State had also agreed to address the issue of reducing inmate idleness and violence through a process involving court-appointed evaluators.

In response to the State's request, Judge Thomas A. Higgins in June 1985 entered an order requiring the State to reduce its system-wide, in-house population to 7,019 inmates by December 31, 1985, and to not exceed this number "... unless specifically allowed by the Court's order following review and approval of the defendant's long-range plans for the prison system of Tennessee." The order also required the State to eliminate double-celling at TSP by August 30, 1985.

In October 1985, "compelled by urgent and worsening conditions at the Tennessee prison system's reception centers," the plaintiffs moved the court to intervene to reduce and control Tennessee's prison population. In response, the State acknowledged that the prison system was filled beyond the capacity for which it was intended and that the reception centers were particularly overcrowded. However, the State noted that it was developing a comprehensive correction plan to address these problems and that the plan would be presented to the General Assembly at its Special Session in November 1985.

After a hearing on October 23, 1985, Judge Higgins ordered the State to not accept any new inmates into the reception centers until their populations were reduced to or below their designated capacities. Thereafter the State could admit new prisoners only if such admissions did not result in the populations at those institutions (the reception centers) exceeding their capacities.

In June 1986, the State filed a report with the Court documenting its compliance with the Court's July 1984 order (which had established the evaluator process to resolve the issues of inmate idleness and violence). The State indicated that it had agreed to a process of implementing all of the approximately 1,500 recommendations made by the evaluators and had developed a Comprehensive Correction Plan to address these issues. The State noted that there was consensus among the parties, the evaluators and the Special Master that the plan formulated by the department in response to the evaluators' recommendations would, if implemented, adequately address the concerns that were the subject of the July 1984 order. There was also consensus that the department's planning capacity was adequate to make such modifications as might become necessary in light of changing circumstances to enable the State to achieve the goals set out in the current plan.

In its report, the State also noted that it had satisfied all of the requirements of the Court's June 1985 order by: (1) single-celling TSP by August 31, 1985; (2)

reducing the system-wide population to 7,019 by December 31, 1985; and (3) maintaining population at or below 7,019 pending further orders of the court.

SUMMARY OF JOHN DOE VS DEPARTMENT OF CORRECTION

On September 10, 1976, the plaintiffs filed this class action suit and an agreed order was filed on December 9, 1981.

The plaintiff class is comprised of all mentally retarded juveniles who have been or will be committed to the Department of Correction. Defendants include the Departments of Correction, Education and Mental Health/Mental Retardation.

The plaintiffs alleged that the defendants violated the plaintiff's statutory and constitutional rights by failing to provide them with appropriate programs of treatment and habilitative care.

While this action was pending, the Department of Correction made policy and administrative decisions to alter certain practices and programs affecting the plaintiff class. Parties to the action voluntarily entered into an Agreed Order. The Agreed Order outlined the following elements of an appropriate program of habilitation, care and treatment; and it required a finding as to compliance with the order.

1. Individualized evaluation, classification, and program planning;
2. Programs of behavior management;
3. Disciplinary sanctions;
4. Grievance procedures;
5. Medical and health care services;

6. Appropriate living conditions;

7. Student orientation;

8. Staffing;

9. Educational programming; and

10. System of implementation and monitoring.

The Departments of Correction, Education and Mental Health/Mental Retardation signed Interdepartmental Agreements to implement these services to the plaintiff class. Since that time, the level of compliance has been monitored, both internally and externally, and policies have been rewritten. In December, 1986 the parties requested a status conference before the court. As a result, the parties agreed to select a Compliance Evaluator to mediate and evaluate implementation of the court order. Fourteen rewritten policies have been entered as part of the Agreed Order.

SUMMARY OF CHARLES DOE VS DEPARTMENT OF CORRECTION

The Department of Correction was defendant in a class action suit heard before Davidson County Chancellor Irvin H. Kilcrease on February 6, 13, and 18, 1986. The plaintiff class was persons who have been adjudicated as unruly children (status offenders) and who are confined at Spencer Youth Center. The suit charged that the defendant's policy and practice of confining or housing persons who have been

adjudicated as unruly children in institutions designed and operated for children who have committed criminal acts is unconstitutional.

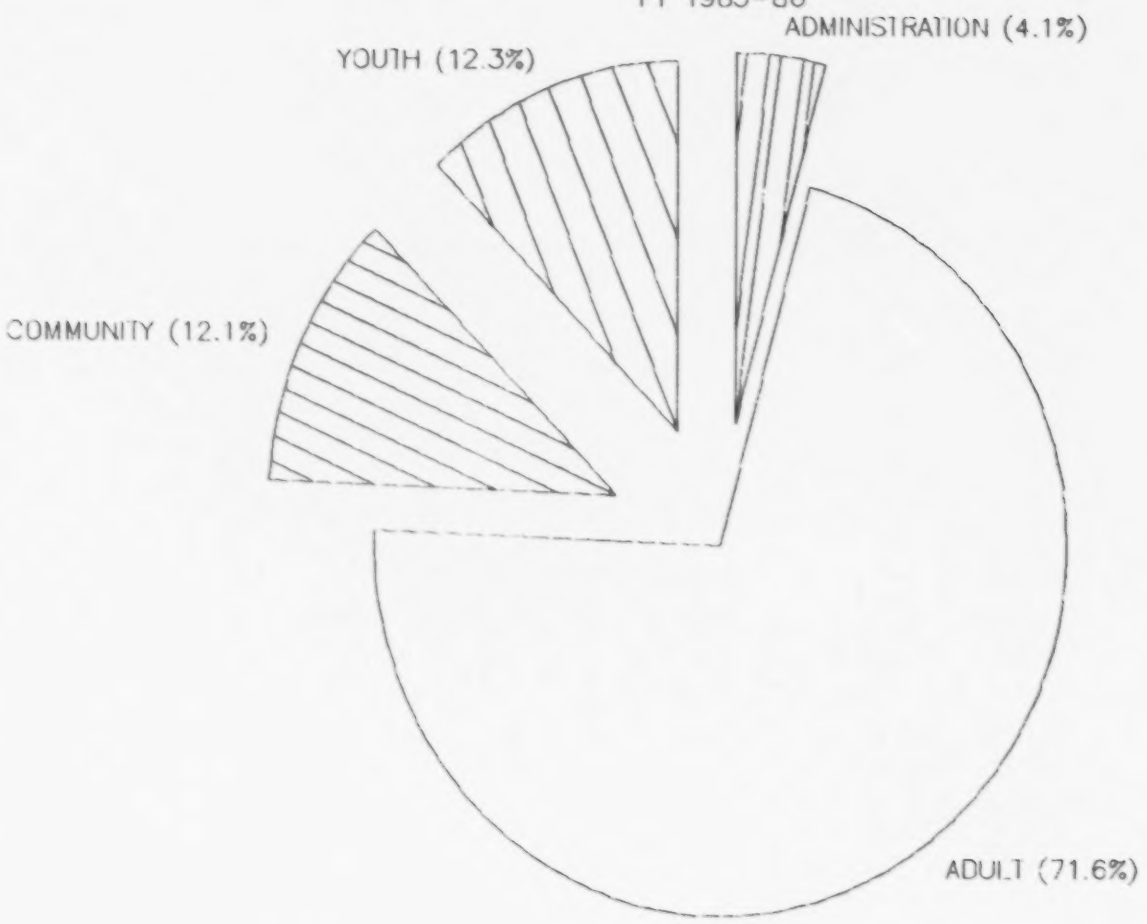
Statistical Information

DEPARTMENT OF CORRECTION
EXPENDITURE SUMMARY
FISCAL YEAR 1985-86

DESCRIPTION	TOTAL	ADMINISTRATION	ADULT SERVICES	COMMUNITY SERVICES	YOUTH SERVICES
EXPENDITURES					
REGULAR SALARIES	$75,271,800.00	$3,821,600.00	$48,655,500.00	$11,790,800.00	$11,003,900.00
LONGEVITY	2,244,600.00	100,100.00	1,385,400.00	391,100.00	368,000.00
OVERTIME	7,406,500.00	78,300.00	6,740,800.00	272,700.00	314,700.00
EMPLOYEE BENEFITS	20,614,900.00	899,900.00	13,891,500.00	3,004,300.00	2,819,300.00
TOTAL PERSONAL SERVICES AND BENEFITS	$105,537,800.00	$4,899,800.00	$70,673,200.00	$15,458,900.00	$14,505,900.00
TRAVEL	$2,892,000.00	$273,600.00	$1,409,800.00	$869,700.00	$339,700.00
PRINTING, DUPLICATING, AND FILM PROCESSING	666,400.00	103,000.00	355,200.00	123,500.00	84,700.00
UTILITIES AND FUEL	7,359,700.00	153,900.00	5,679,000.00	395,500.00	1,131,300.00
COMMUNICATIONS	1,494,400.00	189,700.00	630,600.00	470,300.00	203,800.00
MAINTENANCE, REPAIRS AND SERVICE	2,308,300.00	407,800.00	1,358,500.00	92,500.00	449,500.00
PROFESSIONAL SERVICES AND DUES	24,311,000.00	601,500.00	20,876,600.00	1,690,600.00	1,142,300.00
SUPPLIES	22,786,300.00	589,400.00	17,753,700.00	1,734,800.00	2,708,400.00
RENTALS AND INSURANCE	2,081,700.00	229,800.00	914,200.00	646,300.00	291,400.00
MOTOR VEHICLE OPERATION	509,500.00	4,400.00	441,900.00	40,300.00	22,900.00
AWARDS AND INDEMNITIES	3,295,100.00	1,500.00	2,882,300.00	337,700.00	73,600.00
GRANTS AND SUBSIDIES	4,323,100.00	154,000.00	2,714,300.00	163,800.00	1,291,000.00
UNCLASSIFIED	1,500.00	0.00	900.00	0.00	600.00
STORES FOR RESALE, REISSUE OR MANUFACTURE	7,235,000.00	1,100.00	6,962,300.00	213,400.00	58,200.00
EQUIPMENT	2,390,400.00	44,400.00	1,379,800.00	371,000.00	595,200.00
LAND	0.00	0.00	0.00	0.00	0.00
BUILDINGS	302,200.00	0.00	152,200.00	32,900.00	117,100.00
HIGHWAY CONSTRUCTION	100.00	0.00	0.00	0.00	100.00
TOTAL OTHER EXPENDITURES	$81,956,700.00	$2,754,100.00	$63,510,500.00	$7,182,300.00	$8,509,800.00
GRAND TOTAL	$187,494,500.00	$7,653,900.00	$134,183,700.00	$22,641,200.00	$23,015,700.00
FUNDING					
STATE APPROPRIATION	$173,727,500.00	$7,239,100.00	$122,762,700.00	$22,070,400.00	$21,655,300.00
DEPARTMENT REVENUE FEDERAL SOURCE	42,500.00	22,500.00	20,000.00	0.00	0.00
DEPARTMENT REVENUE - CURRENT SERVICES	5,191,600.00	3,400.00	4,614,100.00	457,000.00	117,100.00
INTER-DEPARTMENTAL REVENUE	8,176,300.00	32,300.00	6,786,900.00	113,800.00	1,243,300.00
RESERVES	356,600.00	356,600.00	0.00	0.00	0.00
TOTAL FUNDING	$187,494,500.00	$7,653,900.00	$134,183,700.00	$22,641,200.00	$23,015,700.00

TDOC EXPENDITURES

FY 1985-86



ANALYSIS OF UNIT COSTS OF SERVICE
FISCAL YEAR 1985-86

	AVERAGE DAILY COUNT	OCCUPANT COST PER DAY	FOOD COST PER DAY	CLOTHING COST PER YEAR	DRUG COST PER YEAR
ADULT INSTITUTIONS					
TENNESSEE STATE PENITENTIARY	922	$64.88	$3.54	$157.41	$133.27
TENNESSEE PRISON FOR WOMEN	308	45.44	2.46	124.00	119.00
DEBERRY CORRECTIONAL INSTITUTE	267	54.58	2.20	104.71	133.39
FORT PILLOW	625	42.72	2.78	143.42	42.73
TURNEY CENTER	794	42.93	2.60	260.73	44.98
BRUSHY MOUNTAIN PRISON	404	51.21	2.58	114.83	108.91
MIDDLE TENNESSEE RECEPTION CENTER	601	38.01	2.23	184.31	100.14
WEST TENNESSEE RECEPTION CENTER	407	43.09	2.84	149.08	45.56
SOUTHEASTERN TENNESSEE STATE REGIONAL CORRECTION FACILITY	819	36.06	2.91	221.16	43.24
MORGAN COUNTY REGIONAL CORRECTION FACILITY	832	32.00	2.79	221.16	90.55
LAKE COUNTY REGIONAL CORRECTION FACILITY	723	30.56	2.92	60.81	35.30
ADULT TOTAL	6,702				
COMMUNITY SERVICE CENTERS					
CHATTANOOOGA COMMUNITY SERVICE CENTER	85	34.81	1.91	115.00	104.00
KNOXVILLE COMMUNITY SERVICE CENTER	118	34.16	2.50	115.00	81.80
NASHVILLE COMMUNITY SERVICE CENTER	277	33.56	2.58	223.85	19.08
COMMUNITY SERVICE CENTER TOTAL	480				
WORK CAMP					
WAYNE COUNTY WORK CAMP	92	$62.58	$3.20	$171.23	$100.00
GRAND TOTAL	7,274				

JUVENILE COST PER DAY
FISCAL YEAR 1985-86

COST FACTORS

OPERATIONAL COSTS	$60.34
ADMINISTRATIVE COSTS	1.61
STATE GOVERNMENT INDIRECT COSTS	0.91
MAJOR MAINTENANCE COSTS	0.16
CAPITAL MAINTENANCE COSTS	8.70
TRAINING ACADEMY COSTS	0.70
TOTAL COST PER DAY	$72.42

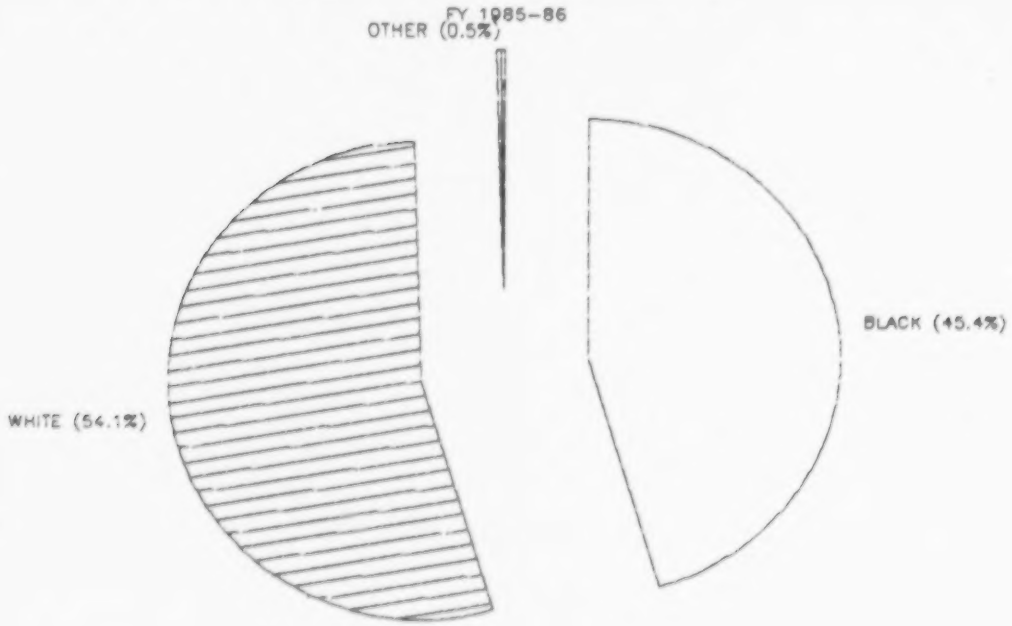
ADULT COST PER DAY
FISCAL YEAR 1985-86

COST FACTORS

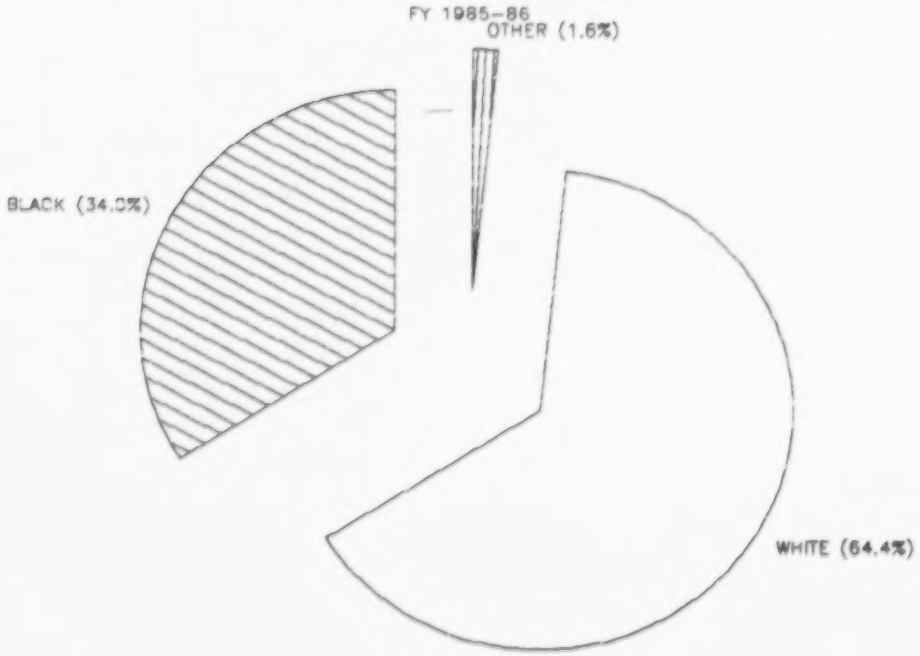
OPERATIONAL COSTS	$42.98
ADMINISTRATIVE COSTS	1.15
STATE GOVERNMENT INDIRECT COSTS	0.65
MAJOR MAINTENANCE COSTS	0.12
CAPITAL MAINTENANCE COSTS	0.36
TRAINING ACADEMY COSTS	0.50
INDUSTRY PROGRAM	1.67 *
FARM PROGRAM	0.72 *
TOTAL COST PER DAY	$48.15

* REVENUE FUNDED (partial)

ADMISSIONS BY RACE – MALE

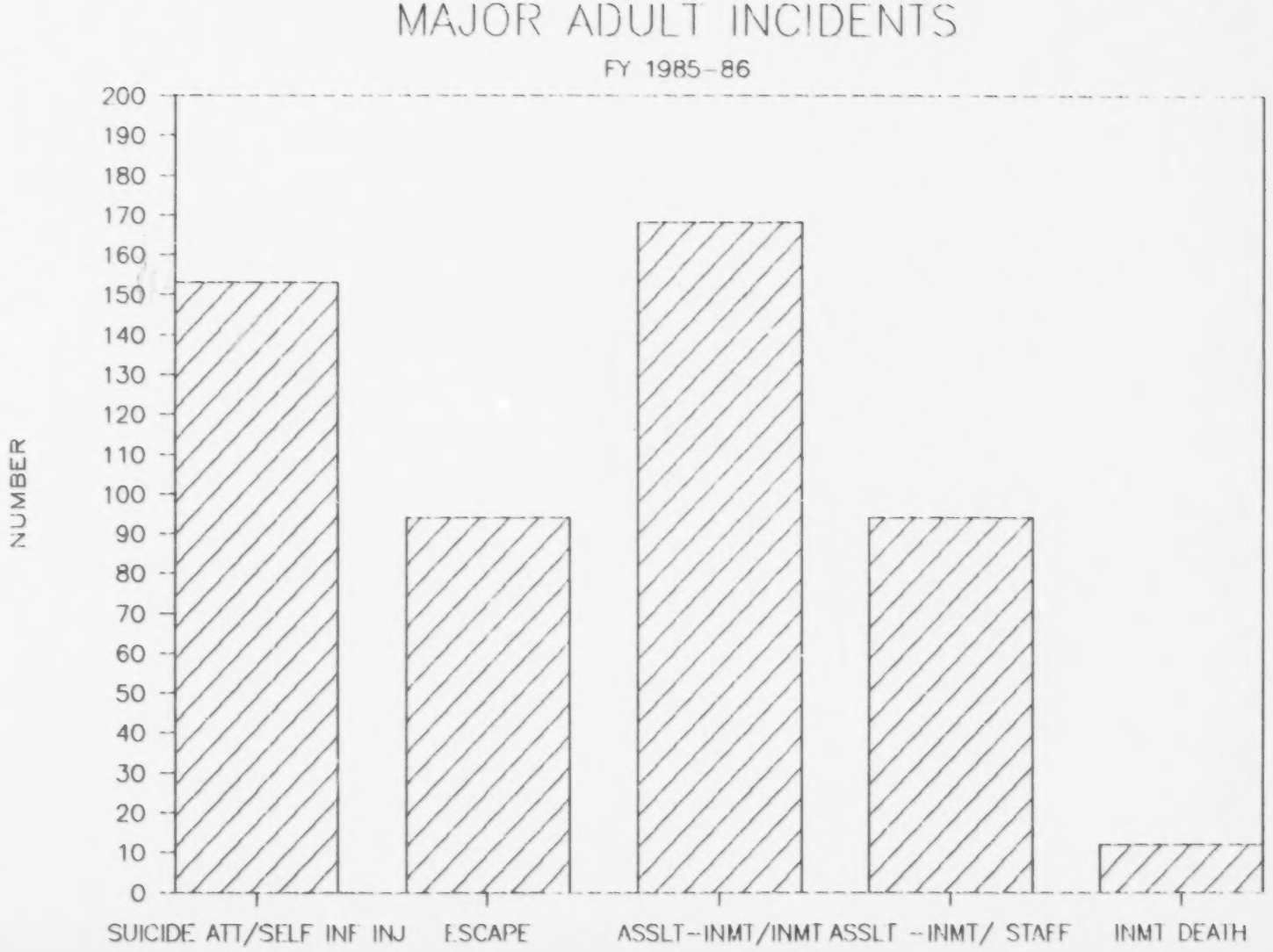


ADMISSIONS BY RACE – FEMALE



ADULT INCIDENT SUMMARY

	FISCAL YEAR 1985-86
RIOT	4
DISTURBANCE	39
TAKING A HOSTAGE	2
INMATE DEATH	12
STAFF DEATH	0
ASSAULT INMATE/INMATE	
FIGHT	135
STABBING	21
GUN	1
OTHER WEAPON	7
SEXUAL	4
ASSAULT INMATE/ STAFF	
FIGHT	87
STABBING	2
GUN	0
OTHER WEAPON	3
SEXUAL	2
SUICIDE ATTEMPT/ SELF-INFLICTED INJURY	153
ESCAPE	94
FAILURE TO RETURN	52
ATTEMPTED ESCAPE	23
USE OF FORCE	61
USE OF MACE, FIREARMS, TASER	47
SERIOUS ACCIDENTAL INJURY (INMATE, STAFF, VISITOR)	261
ADMINISTRATIVE TRANSFER	204
OTHER	786
TOTALS	1559

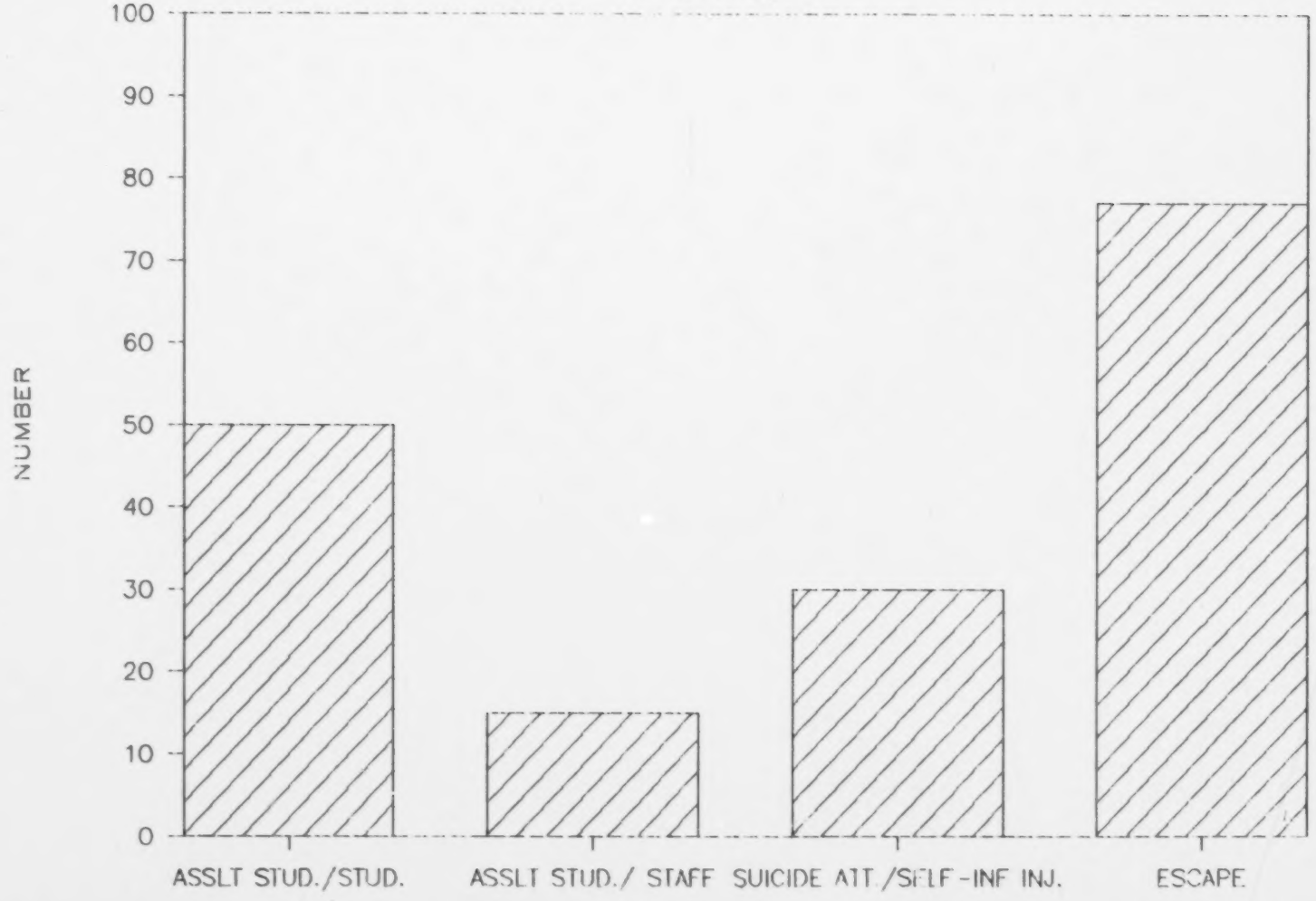

MAJOR ADULT INCIDENTS
FY 1985-86
NUMBER
200
190
180
170
160
150
140
130
120
110
100
90
80
70
60
50
40
30
20
10
0
SUICIDE ATT/SELF INF INJ
ESCAPE
ASSLT--INMT/INMT
ASSLT --INMT/ STAFF
INMT DEATH

JUVENILE INCIDENT REPORT SUMMARY

	FISCAL YEAR 1985-86
RIOT	0
DISTURBANCE	2
TAKING A HOSTAGE	0
STUDENT DEATH	0
STAFF DEATH	0
ASSAULT STUDENT/STUDENT	
FIGHT	50
STABBING	0
GUN	0
OTHER WEAPON	0
SEXUAL	0
ASSAULT STUDENT/ STAFF	
FIGHT	15
STABBING	0
GUN	0
OTHER WEAPON	0
SEXUAL	0
SUICIDE ATTEMPT/ SELF-INFLICTED INJURY	30
ESCAPE	77
FAILURE TO RETURN	371
ATTEMPTED ESCAPE	14
USE OF FORCE	6
USE OF MACE, FIREARMS, TASER	35
SERIOUS ACCIDENTAL INJURY (STUDENT, STAFF, VISITOR)	30
ADMINISTRATIVE TRANSFER	6
OTHER	36
TOTALS	672

MAJOR JUVENILE INCIDENTS

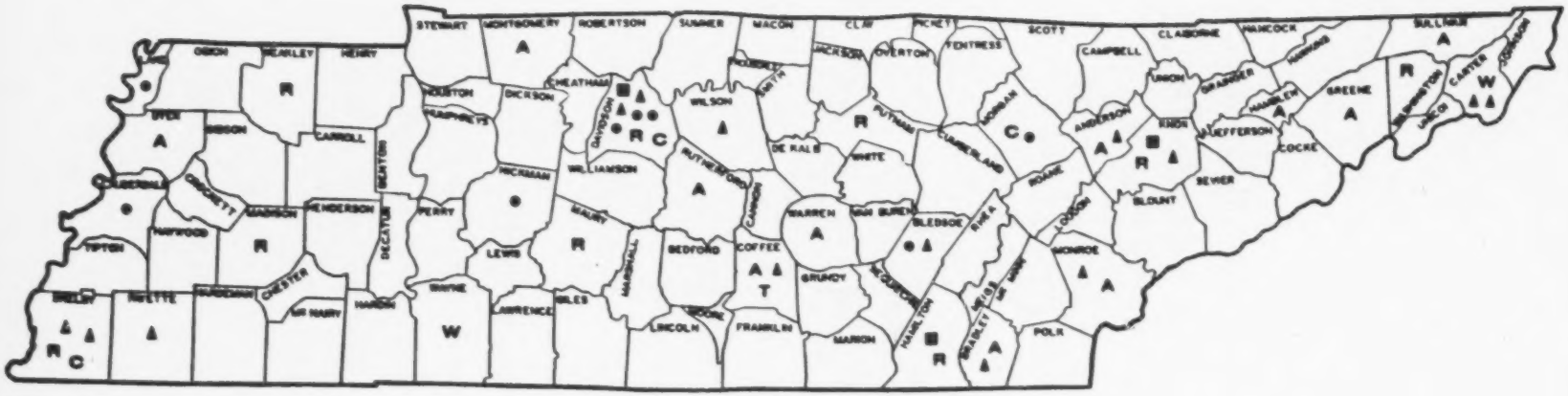
FY 1985-86



TWENTY MOST FREQUENT OFFENSES
FISCAL YEAR 1985-86

1	BURGLARY 3	252
2	BURGLARY 2	239
3	ARMED ROBBERY	217
4	RECEIVING STOLEN PROPERTY (OVER $100)	180
5	GRAND LARCENY (OVER $100)	173
6	AGGRAVATED ASSAULT	172
7	ATTEMPT TO COMMIT FELONY BURGLARY	143
8	SIMPLE ROBBERY	130
9	MURDER 2	110
10/11	PETIT LARCENY (UNDER $100)	98
10/11	STOLEN PROPERTY RECEIVED (UNDER $100)	98
12	AGGRAVATED RAPE	96
13	FORGERY- CHECKS	86
14	BURGLARY 1	84
15	RAPE	80
16	BURGLARY, AUTO	75
17	AGGRAVATED SEXUAL BATTERY	72
18	VOLUNTARY MANSLAUGHTER	53
19/20	ASSAULT WITH INTENT TO COMMIT MURDER	48
19/20	MARIJUANA POSSESSION- SCHEDULE 6	48

Appendix



- ■ Community Service Center
- ▲ Juvenile and Group Home
- ● Adult Institution
- A Area Office
- R Regional Office
- C Classification Center
- T Training Academy
- W Work Camp

DIRECTORY

TENNESSEE DEPARTMENT OF CORRECTION
RACHEL JACKSON STATE OFFICE BUILDING
NASHVILLE, TENNESSEE 37219-5252

CENTRAL MANAGEMENT OFFICE STAFF

Stephen H. Norris	Commissioner	741-2071
Robert Grunow	Deputy to the Commissioner	741-6898
George Brummett	Assistant to the Commissioner	741-1000
George Little	Assistant to the Commissioner	741-1000
Randy Griggs	Assistant Commissioner Administrative Services	741-3720
Tony Young	Assistant Commissioner Adult Servies	741-2192
Marian Hills	Assistant Commissioner Community Services	741-5752
Doyle Wood	Assistant Commissioner Youth Services	741-0891
Carl Shusky	Staff Attorney	741-3087
Bill Hutcherson	Staff Attorney	741-3087
Marilynn Tucker	Staff Attorney	741-3087
John Taylor	Director of Information	741-2072
Greg Maynard	Director of Planning	741-6918
Chuck Reusing	Director of Accrediation	741-4718
Christine Bradley	Director of Education	741-4718
Terre Marshall	Director of Health Services	741-2607
Andrew Soltys	Director of Internal Affairs	741-7144
Phillip Coleman	Director of Internal Audit	741-2436
Doug Bennett	Director of Personnel	741-2897
Fred Hix	Director of Budget Analysis	741-6932

Carl Hill	Director of Fiscal Services	741-2351
Bill Hoge	Director of Food Services	741-6932
Thomas Giese	Director of Engineering	741-2841
Brandon Powers	Director of Management Information Systems	741-6913
Bill Keeling	Central Records Manager	741-2773
Jim Rose	Director of Special Programs	741-6797
Howard Cook	Director of Classification Programs	741-5754
Tom Mathis	Director of Correctional Enterprises	741-5705
David Russell	Director of Security	741-2386
Jim Dickman	Director of Rehabilitative Services	741-1067
Eileen Radeker	Director of County Programs	741-2279
Sam Haskins	Director of Volunteer Services	741-4397
Sonny Hartzog	Director of Community Corrections	741-4402
George Hattaway	Director of Probation	741-3141
Susan McMillan	Director of Juvenile Institutional Programs	741-3069
Bob Ross	Director of Juvenile Classification Programs	741-0891
Albert Dawson	Director of Foster and Group Homes	741-3471
David Poindexter	Superintendent Tennessee Correction Academy	455-5413

ADULT INSTITUTIONS

NAMES & ADDRESSES	WARDENS	TELEPHONE NO.
Brushy Mountain State Prison P.O. Box 1000 Petros, TN 37845	Otie Jones	615-324-4011 240-9131 (Network)
DeBerry Correctional Institute 3250 Ezell Pike Nashville, TN 37219-5257	Aileene Love	615-833-9415 440-2209 (Network)
Fort Pillow Prison and Farm Route 2 Henning, TN 38041	Billy Compton	901-738-5051 350-8011 (Network)
Lake County Regional Correctional Facility Route 1, Box 330 Tiptonville, TN 38079	Billy McWherter	901-253-9995 340-6514 (Network)
Middle Tennessee Reception Center 7177 Cockrill Bend Industrial Road Nashville, TN 37219-5258	Larry Lack	615-383-7595 440-4201 (Network)
Morgan County Regional Correctional Facility P.O. Box 2000 Wartburg, TN 37887	Herman Davis	615-346-6641 250-6573 (Network)
Southeastern Tennessee State Regional Correctional Facility Route 4, Box 600 Pikeville, TN 37367	Gary Livesay	615-881-3251 430-0117 (Network)
Tennessee Prison for Women Route 3, Stewarts Lane Nashville, TN 37219-5256	Dorothy Greer	615-242-0078 450-0078 (Network)
Tennessee State Penitentiary Station A Nashville, TN 37219-5255	Mike Dutton	615-741-4611 840-4611 (Network)
Turney Center Industrial Prison Route 1 Only, TN 37140	Donal Campbell	615-729-5161 430-9011
West Tennessee Reception Center 6000 State Road Memphis, TN 38134	Bruce MacDonald	901-372-2080 390-2011 (Network)

COMMUNITY SERVICE CENTERS AND WORK CAMPS

NAMES & ADDRESS	WARDENS	TELEPHONE NO.
Chattanooga Community Service Center 615 North Hickory Street Chattanooga, TN 37404	John Patterson	615-624-2643 480-3189 (Network)
Knoxville Community Service Center 3735 Riverside Drive Knoxville, TN 37914	Ray Hatfield	615-673-6394 250-6394 (Network)
Nashville Community Service Center 7466 Centennial Place Extended Nashville, TN 37219-5260	Charles Bass	615-385-3810
Carter County Work Camp Caller # 1 Roan Mountain, TN 37687	Edward Arbogast	615-772-4108
Wayne County Work Camp P.O. Box 182 Clifton, TN 38425	James Bowlen	615-741-1545

JUVENILE INSTITUTIONS

NAMES & ADDRESSES	SUPERINTENDENTS	TELEPHONE NO.
Spencer Youth Center 4011 Stewarts Lane Nashville, TN 37219-5259	Andrew Rucker	615-242-2400 460-5011 (Network)
Taft Youth Center Route 4, Box 400 Pikeville, TN 37367	Larry Lively	615-881-3201 470-6252 (Network)
Tennessee Youth Center 3000 Morgan Road Joelton, TN 37080	Albert Murray	615-741-3180 840-3180 (Network)
Wilder Youth Development Center Somerville, TN 38068	Seth Garrington	901-465-3624 390-1274 (Network)

GROUP HOMES

NAMES & ADDRESSES	SUPERVISORS	TELEPHONE NO.
Bradley County Group Home-Girls 2225 6th Street, N.E. Cleveland, TN 37311	Susan Jacquith	615-478-0342
Carter County Group Home Route 9, Box 1875 Elizabethton, TN 37643	Jim Crain	615-543-7720
Elizabethton Group Home-Girls 100 West "G" Street Elizabethon, TN 37643	Iantha Nidiffer	615-543-1871
Inman Group Home-Girls Route 4, Old Hillsboro Highway Tullahoma, TN 37388	Marian Kavka	615-455-8621
Knoxville Group Home-Boys 1115 6th Avenue Northwest Knoxville, TN 37917	Nick Kalogris	615-523-3711
Lebanon Group Home-Girls 553 Victor Avenue Lebanon, TN 37087	Mara Kaufman	615-444-8676
Madisonville Group Home-Girls Route 4, Stinnett Road Madisonville, TN 37354	Connie Tate	615-442-4831
Memphis Group Home-Boys 1242 Peabody Avenue Memphis, TN 38104	Lonzo Richmond	901-726-6069
Memphis Group Home-Girls 305 North Bellevue Memphis, TN 38105	Harriett Wise	901-726-6872
Morning Star Group Home 2223 Blair Boulevard Nashville, TN 37212	Jim Grimenstein	615-741-3656 840-3656 (Network)
Nashville Group Home-Boys 129 South 11th Street Nashville, TN 37206	Ken Leary	615-228-0989
Oak Ridge Group Home-Girls 125 Lancaster Road Oak Ridge, TN 37830	Becky Wester	615-483-1170 250-6571 (Network)

ADULT AND JUVENILE PROBATION
REGIONAL OFFICES

NAMES AND ADDRESSES	DIRECTORS	TELEPHONE NO.
Delta Region State Office Building 10th Floor 170 North Main Memphis, TN 38103	Lillie Kay Markle	901-529-7380 350-7380 (Network)
East Tennessee Region Westwood Building 5616 Kingston Pike Knoxville, TN 37919	John Clabo	615-588-9637 250-6577 (Network)
First Tennessee Region 196 Montgomery Street Johnson City, TN 37601	Paul Lewin	615-928-8111
Mid-Cumberland Region 11th Floor 1719 West End Avenue Nashville, TN 37203	Harold Jones	615-741-3269 840-3269 (Network)
Northwest Region P.O. Box 749 Dresden, TN 38225	Robert Austin	901-364-3147
South Central Region 713 North Main Street Columbia, TN 38401	William Clardy	615-388-8720 840-1495
Southeast Region Interstate Building 540 McCallie Chattanooga, TN 37402	Tom Biggs	615-755-6442 470-6442 (Network)
Southwest Region 301 State Office Building 225 Martin Luther King Blvd. Jackson, TN 38301	Jay Gaffney	901-423-5811 340-5811 (Network)
Upper Cumberland Region 263 South Willow Cookeville, TN 38501	Ben Sparkman	615-526-7165 440-1011 (Network)

ADULT AND JUVENILE PROBATION FIELD OFFICES

NAMES & ADDRESSES	CONTACT PERSON	TELEPHONE NO.
Blountville Field Office P.O. Box 425 Blountville, TN 37617	Robert Henshaw	615-323-4197
Clarksville Field Office 322 Main Street, P.O. Box 442 Clarksville, TN 37041	Esther Slack	615-648-5550 450-5550 (Network)
Cleveland Field Office 478 First Street, N.W. Cleveland, TN 37311	James Carter	615-478-0313 250-9313 (Network)
Clinton Field Office 419 South Main Street Clinton, TN 37716	Jerry Wilson	615-457-5960 250-6546 (Network)
Dyersburg Field Office 220 North Street Dyersburg, TN 38024	Jerry Steele	901-285-1024
Greeneville Field Office 905 B Mason Street Greeneville, TN 37743	Robert English	615-638-1255
Madisonville Field Office 137 1/2 College Street Madisonville, TN 37354	Quentin Lee	615-442-3936
Memphis Field Office (South) 3358 South 3rd Street Memphis, TN 38109	Kenneth Currie	901-529-7750 360-7550 (Network)
McMinnville Field Office 203 West Main McMinnville, TN 37110	Sammy Howard	615-473-7213
Morristown Field Office 221 East Main Morristown, TN 37816	Donald Harris	615-581-3150 250-6564 (Network)
Murfreesboro Field Office 323 North Walnut Street Murfreesboro, TN 37130	Douglas Cluck	615-898-8030 470-8030
Tullahoma Field Office P.O. Box 281 Tullahoma, TN 37388	James Coop	615-455-2641 430-0118 (Network)

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